# NEVADA CITY SIX-MONTH STRATEGIC OBJECTIVES

December 16, 2020 – June 1, 2021

THREE-YEAR GOAL: Improve citywide infrastructure

| WHEN  | WHO   | WHAT  | STATUS |              |         | COMMENTS |
|---|---|---|--------|--------------|---------|----------|
|   |   |   | DONE   | ON<br>TARGET | REVISED |          |
| 1.<br>At the March 2021<br>Planning Commission<br>Meeting | City Engineer (lead) City<br>Manager working with<br>the City Planner   | Recommend Phase II design work for Commercial Street streetscape improvements and present to the Planning Commission for their recommendation to the City Council.                        |        |              |         |          |
| 2.<br>At the March 24, 2021<br>City Council meeting       | City Manager (lead), City<br>Engineer and Public<br>Works Superintendent                                      | Present an update to City Council on the progress working with PG&E on the Broad Street Undergrounding and Restructure Project.   |        |              |         |          |
| 3.<br>At the April 14, 2021<br>City Council meeting       | City Engineer (lead),<br>Public Works<br>Superintendent and City<br>Manager, working with<br>the neighborhood | Present to City Council for direction a Site Plan for Clark Street parking lot construction and associated trails and bridge.   |        |              |         |          |
| 4.<br>At the April 28, 2021<br>City Council Meeting       | City Manager (lead) and<br>City Engineer  | Present to City Council for action a BID request award for initial work on Nevada Street Bridge Project and recommend a funding source for inclusion in an amendment to the 20/21 budget. |        |              |         |          |
| 5.<br>FUTURE:<br>By                                       | City Engineer (lead) and<br>City Manager  | Present to City Council for action a professional services agreement for a consultant to perform a preliminary design and cost estimate for a parking structure on Spring Street.         |        |              |         |          |

### THREE-YEAR GOAL: Improve citywide technology

| WHEN   | wно   | WHAT   |      | STATU        | COMMENTS |  |
|--|---|--|------|--------------|----------|--|
|  |   |  | DONE | ON<br>TARGET | REVISED  |  |
| 1.<br>By the January 13,<br>2021 City Council<br>meeting | Police Chief (lead), City<br>Manager and<br>Recreation Manager  | Provide staff training and upgrade Zoom capabilities to improve online public meetings.  |      |              |          |  |
| 2.<br>At the March 24,<br>2021 City Council<br>meeting   | City Manager and City<br>Engineer (co-leads),<br>working with Michael<br>Anderson at<br>Clientworks                             | Provide a progress report to the City Council on the Fiber Optics Project for high speed Internet.   |      |              |          |  |
| 3.<br>FUTURE:<br>By                                      | Police Chief (lead) and<br>City Manager, working<br>with the County IS<br>Department  | Research funding opportunities (possible CARES Act) for new phone and permit processing systems at City facilities.                        |      |              |          |  |
| 4.<br>FUTURE:<br>By                                      | City Planner (lead),<br>working with the<br>Technology Committee<br>(Councilmembers<br>Duane Strawser and<br>Daniela Fernández) | Identify technology solutions for the Council Chambers to improve meeting productivity and efficiency.                                     |      |              |          |  |
| 5.<br>FUTURE:<br>By                                      | City Manager and<br>Administrative Services<br>Manager  | Identify options for replacing the City's computer operating system to make it more user friendly and report findings to the City Council. |      |              |          |  |

### THREE-YEAR GOAL: Improve and maintain fiscal stability and sustainability

| WHEN   | WHO  | WHAT   | STATUS |              |         | COMMENTS |
|--|--|--|--------|--------------|---------|----------|
|  |  |  | DONE   | ON<br>TARGET | REVISED |          |
| 1.<br>By the March 10,<br>2021 City Council<br>meeting | City Planner (lead),<br>Councilmember Doug<br>Fleming and the City<br>Manager, working with<br>the Cannabis Alliance<br>and a consultant | Present for action an amendment to the current Cannabis Ordinance to include indoor cultivation to maturity and other related activities to increase revenues. |        |              |         |          |
| 2.<br>At the March 24, 2021<br>City Council meeting    | City Manager   | Present the results of the AB1600 Development Impact Fees Study and recommend the fees to the City Council for action.   |        |              |         |          |
| 3.<br>At the March 24, 2021<br>City Council meeting    | Councilmember Doug<br>Fleming and the<br>Administrative Services<br>Manager  | Present to the City Council funding opportunities available through Federal or State CARES Act and other grant funding opportunities.                          |        |              |         |          |
| 4.<br>At the May 19, 2021<br>City Council meeting      | City Manager and<br>Administrative Services<br>Manager   | Present pre-funding pension program and options for funding CalPERS unfunded liabilities to the City Council for action.                                       |        |              |         |          |
| 5.<br>FUTURE:<br>By                                    | City Manager (lead) and<br>Planning Commissioner<br>Laurie Oberholtzer, with<br>input from other City<br>Managers and agencies           | Determine the feasibility and process for a bond measure to conduct undergrounding throughout Nevada City.   |        |              |         |          |

### THREE-YEAR GOAL: Improve safety and security of the city residents and visitors

| WHEN   | wно  | WHAT   | STATUS |              | 3       | COMMENTS |
|--|--|--|--------|--------------|---------|----------|
|  |  |  | DONE   | ON<br>TARGET | REVISED |          |
| 1. Beginning at the January 13, 2021 City Council meeting and at each Council meeting thereafter | City Manager (lead),<br>Mayor and Police<br>Chief                                      | Present an update/status report on the implementation of COVID-19 related ordinances.  |        |              |         |          |
| 2.<br>At the February 10,<br>2021 City Council<br>meeting  | Police Chief (lead),<br>Mayor and City<br>Manager                                      | Present to the City Council a Police Department succession plan.   |        |              |         |          |
| 3.<br>At the March 10,<br>2021 City Council<br>meeting   | City Planner   | Present to the City Council a contract for a professional services agreement for a consultant to prepare the Safety Element of the General Plan.                     |        |              |         |          |
| 4.<br>At the April 14,<br>2021 City Council<br>meeting   | Mayor and Fire Chief,<br>with input from the<br>Nevada City Fire<br>Advisory Committee | Present recommendations for funding to the City Council for fire clearing projects.  |        |              |         |          |
| 5.<br>At the May 12,<br>2021 City Council<br>meeting   | Mayor and Fire Chief   | Present to the City Council an update on the "Adopt a Sliver" Program.   |        |              |         |          |
| 6.<br>By May 15, 2021  | City Planner   | Hold a joint City Council/Planning Commission Community Meeting/Town Hall to discuss goals/objectives for the development of the Safety Element of the General Plan. |        |              |         |          |
| 7.<br>To Be Determined   | City Manager,<br>working with the<br>Investigator                                      | Provide the After Action Report regarding the August 9, 2020 protest to the City Council.  |        |              |         |          |

## **THREE-YEAR GOAL:** Improve communication and alignment between the City Council, staff, residents and businesses

| WHEN  | WHO   | WHAT   | STATUS |              |         | COMMENTS |
|---|---|--|--------|--------------|---------|----------|
|   |   |  | DONE   | ON<br>TARGET | REVISED |          |
| 1.<br>By the April 8,<br>2021 City Council<br>meeting | City Manager and<br>Councilmembers Erin<br>Minett and Gary<br>Petersen  | Hold a team building retreat to include Councilmembers and Senior City Staff to clarify priorities, roles and responsibilities, and to build trust.                      |        |              |         |          |
| 2.<br>At the April 8,<br>2021 City Council<br>meeting | City Manager and<br>Councilmembers Gary<br>Petersen and Daniela<br>Fernández, working<br>with the community               | Develop a Community Engagement Program available to all city residents and business owners, including identification of topics, priorities and future direction.         |        |              |         |          |
| 3.<br>At the May 27,<br>2021 City Council<br>meeting  | City Manager and<br>Councilmembers<br>Daniela Fernández and<br>Duane Strawser,<br>working with the<br>Chamber of Commerce | Explore and identify options for how to improve relationships with the Chamber of Commerce and other business organizations and present the results to the City Council. |        |              |         |          |
| 4.<br>At the May 27,<br>2021 City Council<br>meeting  | City Manager, working with City Staff   | Present to the City Council strategies to increase staff training and use of technology to improve responsiveness to the community.                                      |        |              |         |          |